

**Additional Comments.** 

None

# DeKalb County School District Strategic Plan 2014-2019

### STRATEGIC PLAN PROGRESS CHECK

Division: Finance
Goal Area: Organizational Efficiency and Effectiveness
Performance Objective: Establish a decision-making model that sustains a high performance
organization
Date of Progress Report: 6/30/15
Plan: Review the Goal Area, Performance Objective and Initiative(s) that you are working on
for this particular area. What have you completed? What can you celebrate?
Completed rebuilding the General Fund Balance to \$80MM from a \$14MM deficit at the end of
FY2012.
Do: What will you do to accomplish the next steps?
Maintain budgetary control over both revenues (anticipations) and expenses (appropriations).
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Check: Are you getting the results needed to reach the Performance Targets? What are the
challenges you are facing or anticipating?
Yes. Challenges relate to rebuilding incentives for the Teaching and Administrative workforce
while at the same time not reducing revenue (such as reducing millage rate).
while at the same time not reducing revenue (such as reducing himage rate).
Act What would be desired for the control of the co
Act: What needs to change and/or improve to reach your Performance Targets? How will
these changes demonstrate progress in this area?
Have already met performance targets for FY2016-2017. Need to maintain present levels.



# DeKalb County School District Strategic Plan 2014-2019

#### STRATEGIC PLAN PROGRESS CHECK

**Division:** Finance

**Goal Area:** Organizational Effectiveness and Efficiency

Performance Objective: Improve efficient use of resources, processes, and management

structure to support system innovation

Date of Progress Report: 6/30/15

Plan: Review the Goal Area, Performance Objective and Initiative(s) that you are working on for this particular area. What have you completed? What can you celebrate?

Have increased the number of budget units that are spending under budget (excluding Classroom Instruction – not part of this effort).

# Do: What will you do to accomplish the next steps?

Continue to reduce the number of budget adjustment in total and the number performed by Finance Division.

Check: Are you getting the results needed to reach the Performance Targets? What are the challenges you are facing or anticipating?

Yes. Still challenged by poor legacy software system (Crosspointe) which needs to be replaced as soon as possible.

Act: What needs to change and/or improve to reach your Performance Targets? How will these changes demonstrate progress in this area?

Need to install modern Accounting and Budgetary Software which should greatly reduce software "work arounds" and manual budgetary manipulations.

## **Additional Comments.**

New Purchasing and Accounts Payable and Payroll software will facilitate additional electronic payments and reduce the use of manual "live" checks.